**RECOMMENDATION**

**Advanced Analytics for Child Welfare Administration**

**Saratoga Springs, New York**

**November 18-22, 2013**

**Instructions**

* Please type your answers into the form. You must fill out the form completely.
* Applicants must submit a completed application form, CV or resume, and recommendation form to Rosemary Gill at [rgill@chapinhall.org](mailto:rgill@chapinhall.org).
* Applications are due Wednesday, October 9, 2013 by 5 pm ET.

**A. Applicant Information**

Name: First       Last

Job Title:

Organization:

**B. Recommendation Information**

Name: First       Last

Job Title:

Organization:

Work Address: Street

City       State       Zip

Work Phone:

Work Fax:

Work E-mail:

**C. Please answer the following questions individually or in letter format:**

1. How long have you known the applicant?

1. In what way do you see this individual making a significant contribution to child welfare as a policy area during his or her career?

1. How would you describe this individual’s ability to think analytically?

1. What contributions do you think this individual could make to your organization as a result of acquiring the ability to effectively use available administrative data for program planning and outcome monitoring?